

# Report of the Accountable Officer for Bradford City, Bradford Districts & Airedale, Wharfedale and Craven Clinical Commissioning Groups to the meeting of the Bradford and Airedale Health and Wellbeing Board to be held on 29th November 2016

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**Subject: Working Better Together Update**

**Summary statement: Update on Sustainability and Transformation Planning for Bradford District and Craven, and West Yorkshire and Harrogate**

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**Helen Hirst** –Accountable Officer, Bradford City, Bradford Districts and Airedale, Wharfedale and Craven Clinical Commissioning Groups.

Report Contact: Rebecca Malin  
Phone: (01274) 237290  
E-mail: [rebecca.malin@bradford.nhs.uk](mailto:rebecca.malin@bradford.nhs.uk)

**Portfolio:**

**Health and Wellbeing**

**Overview & Scrutiny Area:**

**Health and Social Care**



## 1. SUMMARY

An update on the Sustainability and Transformation Planning process for health and social care in Bradford District and Craven, the Clinical Commissioning Groups and health providers in Bradford District and Craven.

## 2. BACKGROUND

The process of developing Sustainability and Transformation Plans (STPs) as mandated in NHS Planning Guidance for 2016/17 – 2020/21 has been ongoing at a local level in Bradford District and Craven since early January 2016 and also as one of six constituent parts of a wider West Yorkshire and Harrogate STP.

The local STP process includes work between NHS Clinical Commissioning Groups, NHS providers, Local Authorities and the Voluntary and Community Sector to identify how the health and wellbeing of the population can be improved and how care and quality standards can continue to be improved all within the financial resources available in the next 4-5 years. This work has built on and brought up to date the Five Year Forward View for the Bradford District and Craven Health and Care Economy 2014-19 and is supported by the Better Health - Better Lives priority of the new District Plan.

This process has built on what has been acknowledged at previous Health and Wellbeing Board meetings - that there will be a significant gap between the available budget for health and social care services in the years to 2020/21 and the current level of spend created by high demand for health and social care services in Bradford District and Craven.

Financial efficiencies will need to be matched by shifting the emphasis of service provision further towards improving the health and wellbeing of the population – supporting people to become and remain healthy and independent for longer to reduce demand and to delay the need for social care services as a result of ill-health.

The summary plan for Bradford District and Craven was published on 10<sup>th</sup> November as one of six local place based chapters in the West Yorkshire STP - see Section 12 for a link. A draft of the local STP had previously been made available through the papers for the 19<sup>th</sup> October Health and Wellbeing Board, minor amendments were agreed at that Board meeting in relation to indicators for mental health and wellbeing, the care market, diabetes and a review of investment in Public Health expenditure. The amended version is now linked to the Health and Wellbeing Board website.

The STP process is ongoing and the delivery now needs to be articulated. As per NHS planning guidance 2017/18 – 2018/19 a two year operational plan from each health organisation is required to be submitted in draft in November and a final version on the 23<sup>rd</sup> December. In addition to this Integration and Change Board members have committed to a single system wide two year operational plan detailing the delivery of the STP up to 2018/19.



Local engagement will continue as our existing transformational programmes and new proposals are developed.

### **3. OTHER CONSIDERATIONS**

The West Yorkshire and Harrogate STP details nine priorities (see below) and the associated draft proposals. These proposals also stress the importance of improving people's health, through better coordination of services, whilst improving the quality of care received.

West Yorkshire and Harrogate STP priorities:

1. Prevention
2. Primary and community services
3. Mental health
4. Stroke
5. Cancer
6. Urgent and emergency care
7. Specialised commissioning
8. Hospitals working together
9. Standardisation of commissioning policies

For each priority the document articulates the challenge, key milestones and decisions, the anticipated impact across health and wellbeing, care and quality and finance and efficiency and the next steps.

In addition to the main West Yorkshire and Harrogate STP a report presenting the findings from all relevant engagement activity (April 2012 – October 2016) was also published on 10<sup>th</sup> November 2016. The report recognises that in order to deliver the priorities listed above it is essential that partnership networks work together to understand the view of local populations.

### **4. FINANCIAL & RESOURCE APPRAISAL**

As part of the Bradford District and Craven and West Yorkshire STP an appraisal of system wide finances has been undertaken. The local position was presented to the Health and Wellbeing Board in September 2016. The presentation at the Board meeting will cover the financial and resource appraisal for the health and social care sector which has been agreed to return to the Board at a minimum of six monthly intervals.

### **5. RISK MANAGEMENT AND GOVERNANCE ISSUES**

Governance and risk management for the local Sustainability and Transformation Plan is provided through the Integration and Change Board – a sub-group of the Health and Wellbeing Board and reports up to the Health and Wellbeing Board.



Governance and risk management of the West Yorkshire Sustainability and Transformation Plan is still being established, with input from local Clinical Commissioning Groups, Council Leaders and Chairs of the West Yorkshire Health and Wellbeing Boards.

## **6. LEGAL APPRAISAL**

Legal appraisal will be undertaken as the finance information presented at the Board meeting in September 2016 is developed through the budget processes of the Council and partner organisations for 2017-18 onwards.

## **7. OTHER IMPLICATIONS**

### **7.1 EQUALITY & DIVERSITY**

### **7.2 SUSTAINABILITY IMPLICATIONS**

The Sustainability and Transformation Plans (STP) for Bradford District and Craven and for West Yorkshire plus Harrogate have been developed in accordance with 2016-17 NHS Planning Guidance to bring local health economies onto a sustainable footing by 2020-21.

### **7.3 GREENHOUSE GAS EMISSIONS IMPACTS**

None

### **7.4 COMMUNITY SAFETY IMPLICATIONS**

None

### **7.5 HUMAN RIGHTS ACT**

None

### **7.6 TRADE UNION**

At this stage it is not possible to anticipate what, if any impact on Trade Union issues the development of transformation programmes under the West Yorkshire Sustainability and Transformation Plan.

### **7.7 WARD IMPLICATIONS**

None

## **8. NOT FOR PUBLICATION DOCUMENTS**

None



## **9. OPTIONS**

None provided

## **10. RECOMMENDATIONS**

10.1 That the Board notes the update on the Bradford District and Craven and West Yorkshire and Harrogate Sustainability and Transformation Planning processes.

10.2 That the Board suggests ways to contribute to the operational planning process.

10.3 That the board provides feedback on the published draft of the West Yorkshire Sustainability and Transformation Plan as previously circulated and provided here as Appendix 1 or through the links below.

## **11. APPENDICES**

11.1 West Yorkshire and Harrogate Sustainability and Transformation Plan and supporting documents

<http://www.southwestyorkshire.nhs.uk/west-yorkshire-harrogate-sustainability-transformation-plan/>

Link from Council Health and Wellbeing Board webpage

<https://bdp.bradford.gov.uk/about-us/health-and-wellbeing-board/>

## **12. BACKGROUND DOCUMENTS**

None

